

**SMART  
PORT**

# Port automation and self organisation

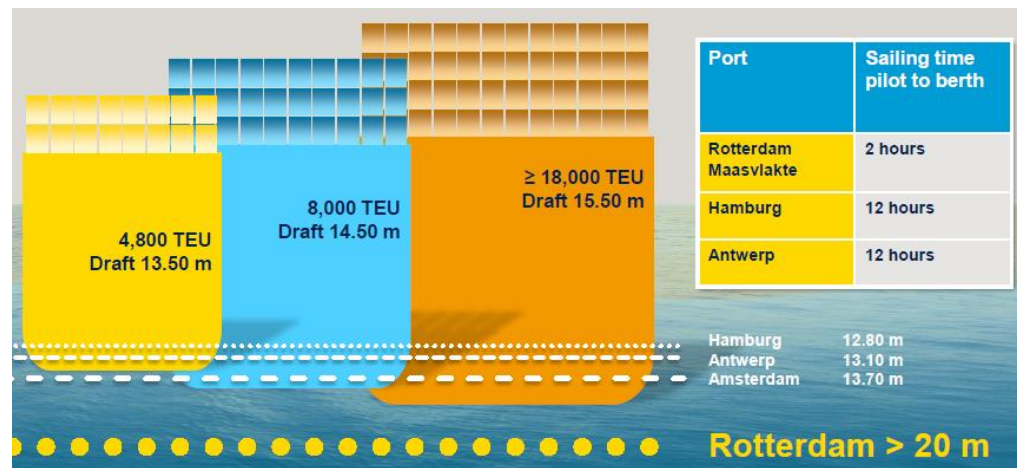


**Dr. Michiel JAK**  
**SmartPort Rotterdam**

# Port of Rotterdam made it happen...



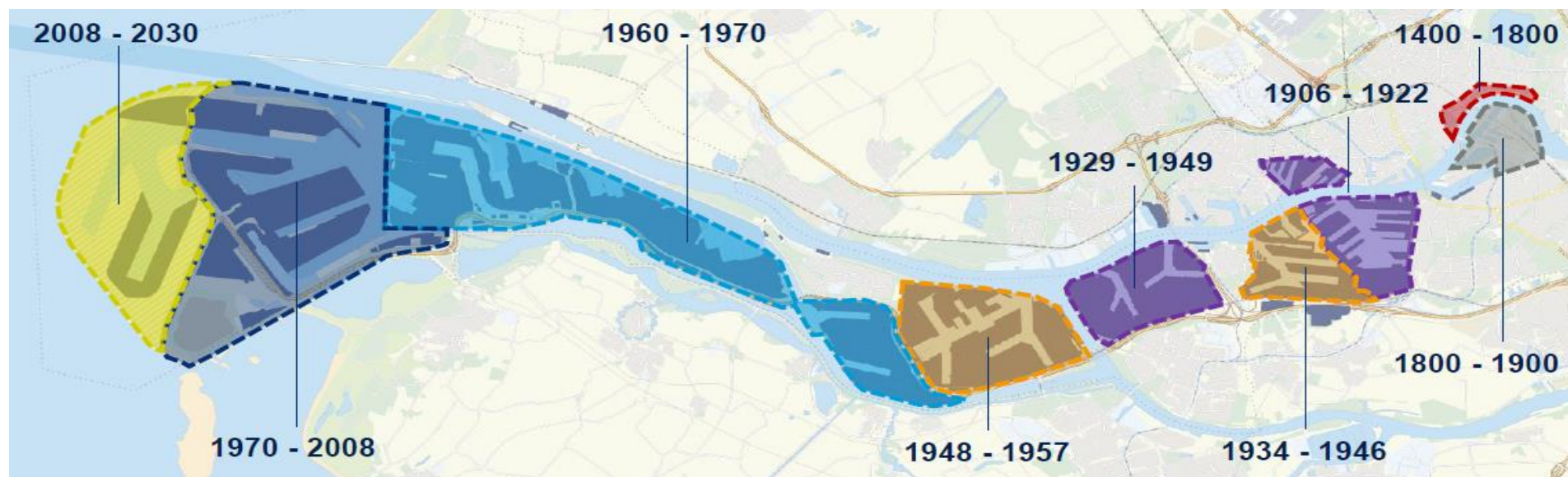
- Largest port of Europe (8<sup>th</sup> in the world)
- Best port infrastructure in the world (World Economic Forum)
- Access to 500 million wealthy consumers and high population density
- 450 Mton & 12 MTEU/year: 35k sea vessels, 98k barges/year, 7.5 M trucks/year)



# ...but something has to change



- 60% activities are fossil-fuel based
- 80% of the assets >50 years old: economically (and technically?) written off
- High energy and feedstock prices in EU
- High labor costs (+battle for talent)
- High land lease costs





# Sense of urgency Rotterdam



## Challenges:

- Smart Energy and Industry (CO<sub>2</sub> reduction, biobased and efficiency)
- Smart Logistics (growth vs optimal use infra)
- Futureproof Port Infrastructure (lifecycle extension, future-proof design)
- World Port City (synergy port and city economies)
- Port Strategies (role and positioning Port Authority)



# Transitions have started!



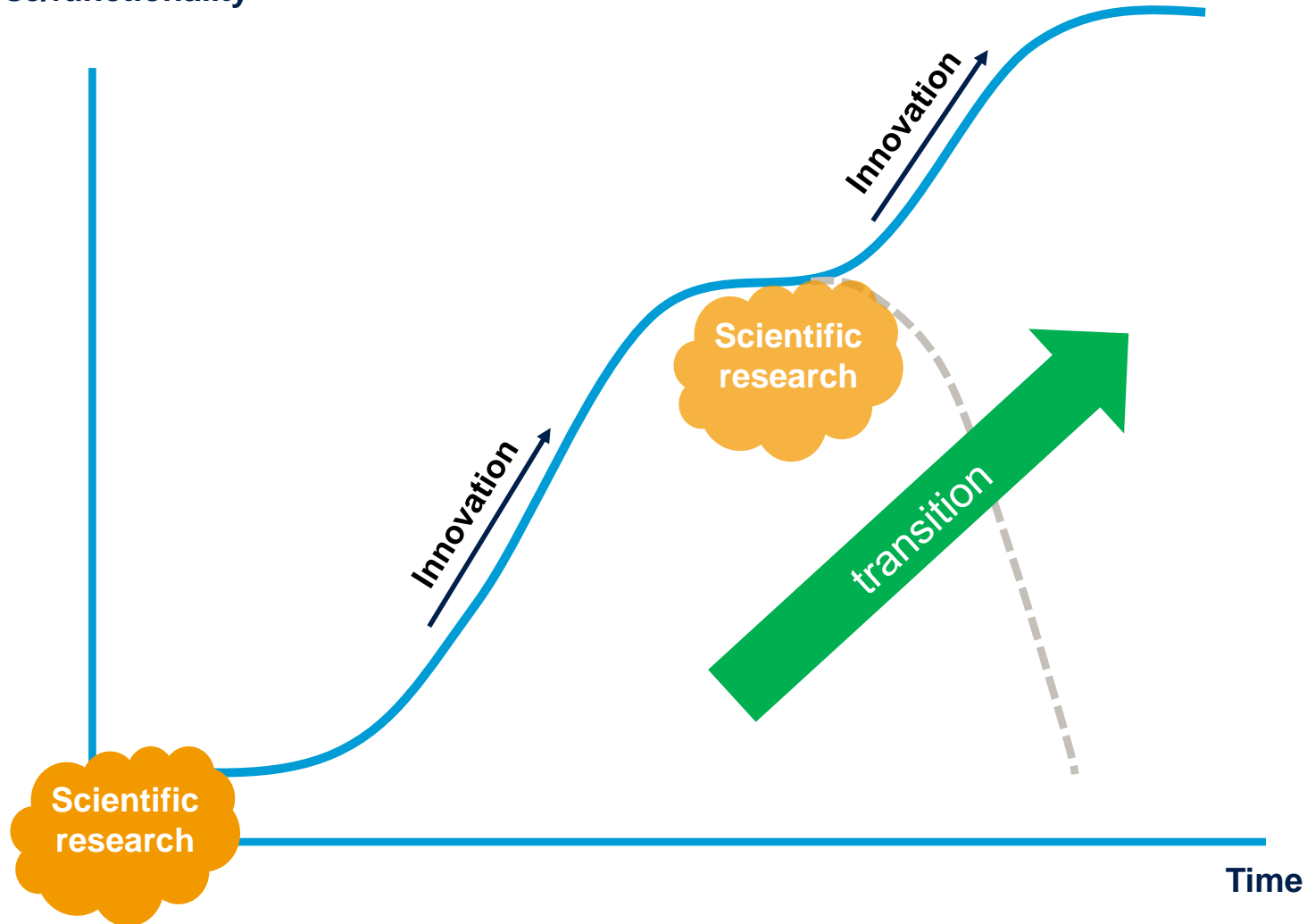
- Change of era, not an era of change
- From Biggest to Smartest Port
- Deltaplan Energy Infrastructure (CO<sub>2</sub>, LNG, steam, residual heat)
- Fully automated container terminals
- Largest container vessel berthed
- Tech start-ups
- Some companies become footloose



**Increased speed of change and complexity require collaboration and integral approach**

# Research and Innovation are key

Use/functionality





City of Rotterdam



Deltalinqs



Port of  
Rotterdam



- value creation for the port community
- central hub for knowledge development, dissemination and application
- concentrate all investments and leverage via SmartPort
- demand-driven by the issue-owners, not being contract research
- shared roadmaps per challenge as leading principle
- community building and knowledge transfer
- be embedded in Port's innovation ecosystem
- 100 projects, 40 M€ project volume

*“A World Class Port needs a world class  
knowledge infrastructure in the region”*

**Predictions based on historical data**



**(real time) Situational awareness (IoT)**



**Predictive analytics**



**Self organisation**

- More data, real time and decentralised generation and application
- Examples:
  - Truck platoon matching (and barge/sea vessel platooning)
  - Self organising synchromodality
  - Physical internet
  - Swarm Port (port call optimisation)



# Highly automated terminals (RWG, ECT, APMT)

SMART  
PORT

2.350.000 TEU/year  
20 m water depth  
1150 m quay wall  
11 deep sea quay cranes  
3 barge feeder cranes  
2 rail cranes  
50 automatic stacking cranes  
59 automated guided vehicles

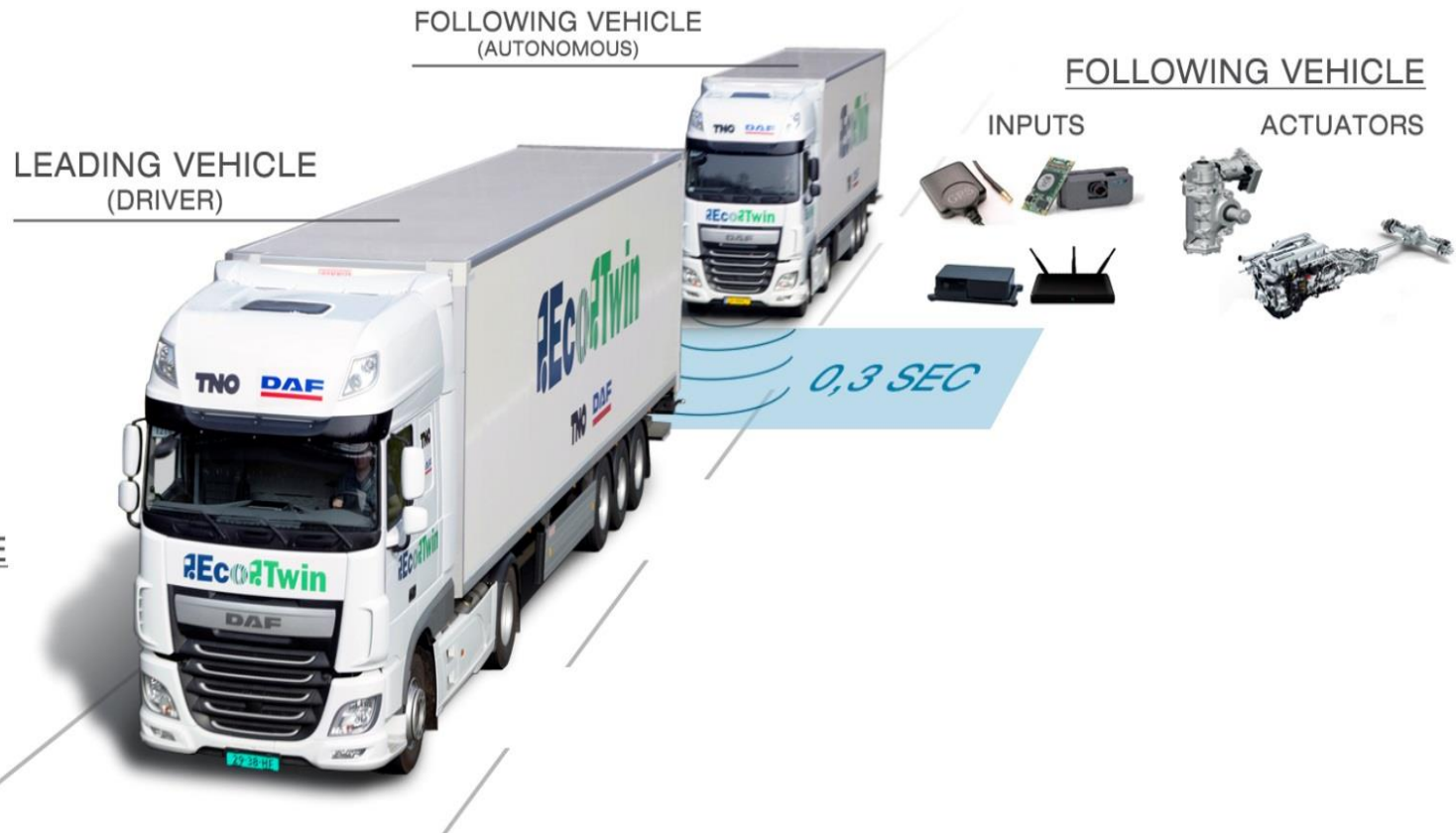
**RWG**



# Truck platooning

SMART  
PORT

Virtually-linked automated driving at min 0.3 s time gap with automated braking, throttle (and steering), enabled by C-ACC, wireless communication, GPS



# Why Truck Platooning?

SMART  
PORT

## BUSINESS VALUE

Fuel  
consumption

1<sup>st</sup> truck 8% @ 0.3s/~2.0 L/100 km  
2<sup>nd</sup> truck 13% @ 0.3s/~3.3 L/100 km

Labour costs

Driver efficiency optimisation  
driving/resting times

Asset  
utilisation  
optimisation

Reduced truck idle time;  
enhanced efficiency

Benefits of  
Truck  
Platooning

## SOCIETAL VALUE

Emission  
reduction

Through mileage  
improvements  
2.6 kg CO<sub>2</sub>/L diesel

Road  
capacity  
optimisation

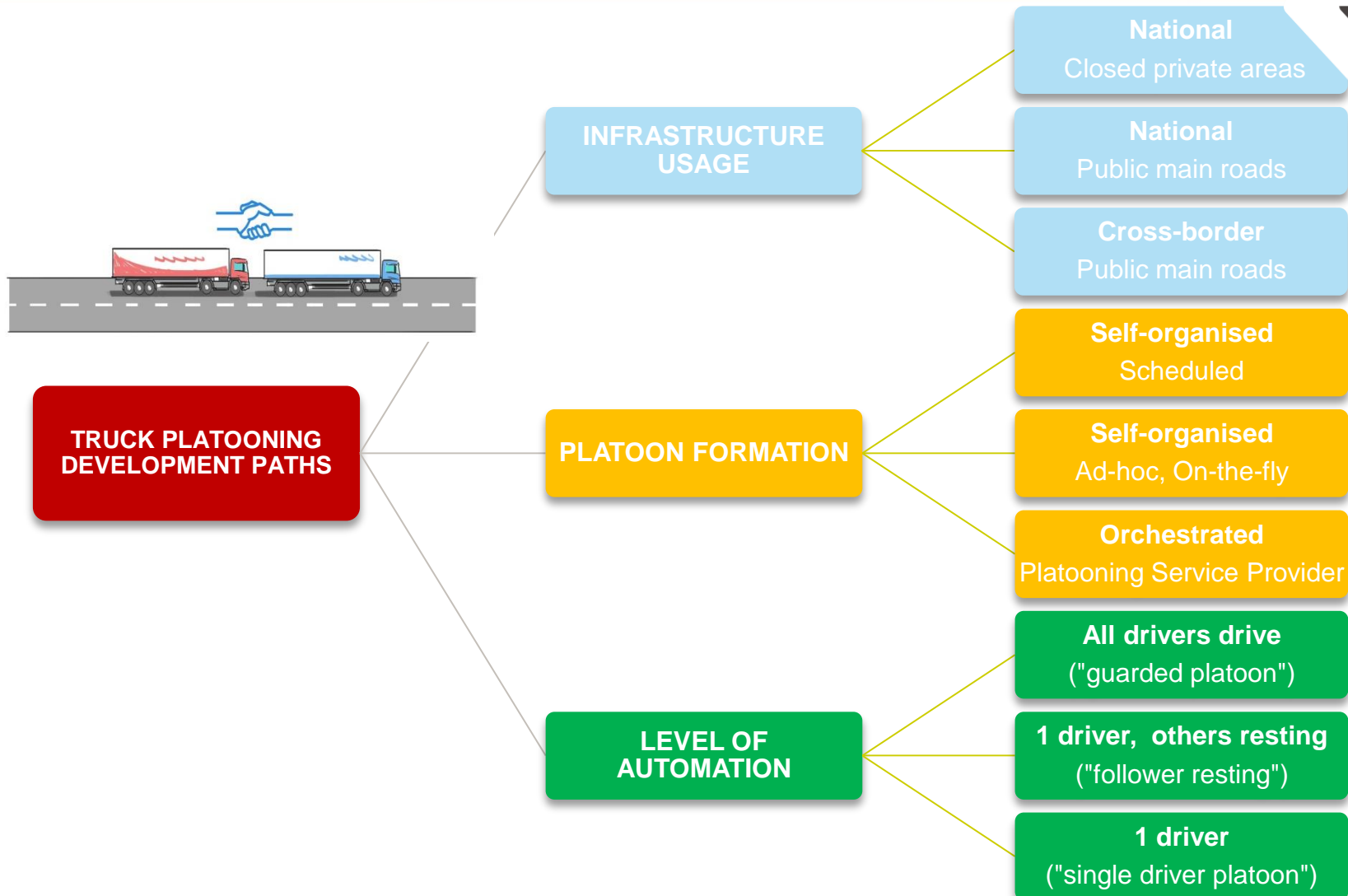
Less congestion  
Increased traffic efficiency

Safety and  
damage

>90% of accidents and damages  
caused by human error



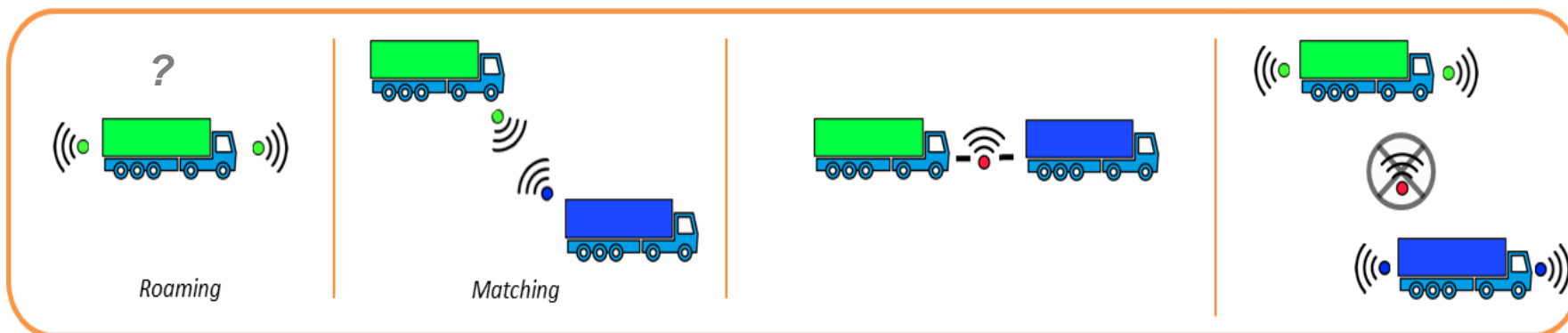
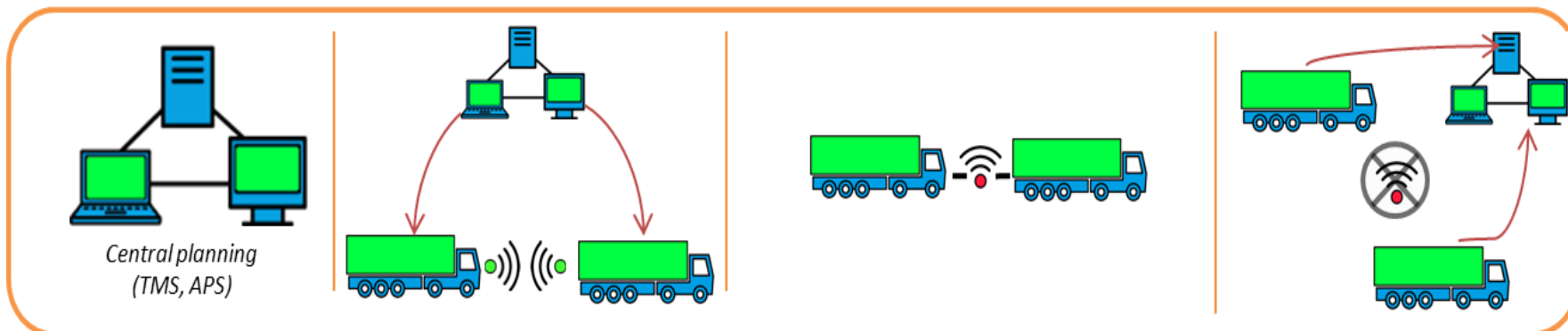
# Aspects of truck platooning



# Platoon formation: planned or ad-hoc formed “on-the-fly”

SMART  
PORT

## SCHEDULED PLATOONING (CENTRALIZED PLANNING)



## ON-THE-FLY PLATOONING (DECENTRALIZED, AD-HOC FORMATION)



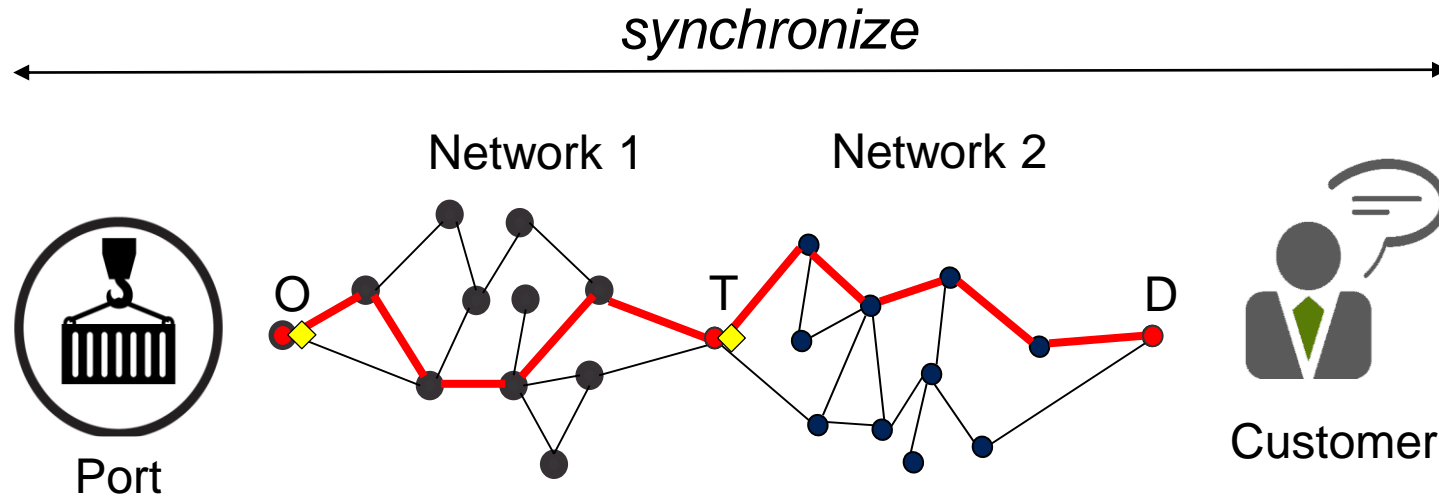
74 % of all inefficiency in the container supply chain is due to information that is incomplete or not on time at the right place \*).

## Examples:

- A container shipped from Singapore to Duisburg is not moving during 400 of the 900 transport hours\*).
- The average transport occupancy (average all modalities) is 50% (NL)



# Synchromodal transport

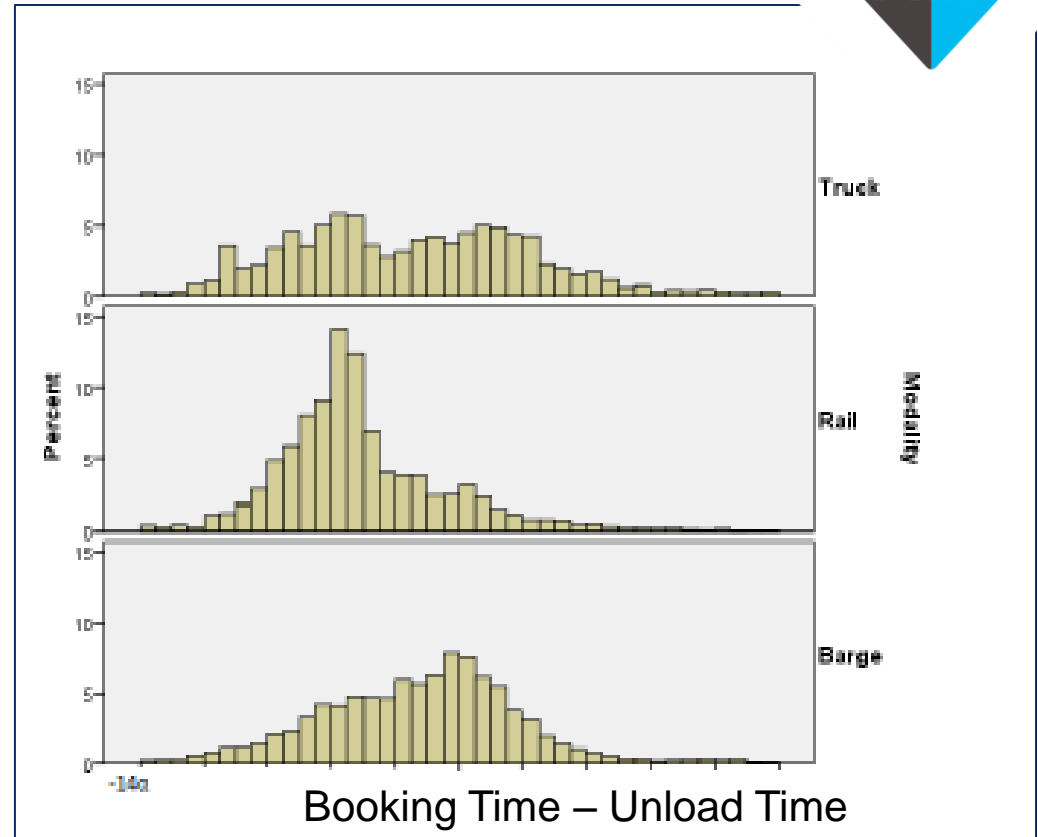
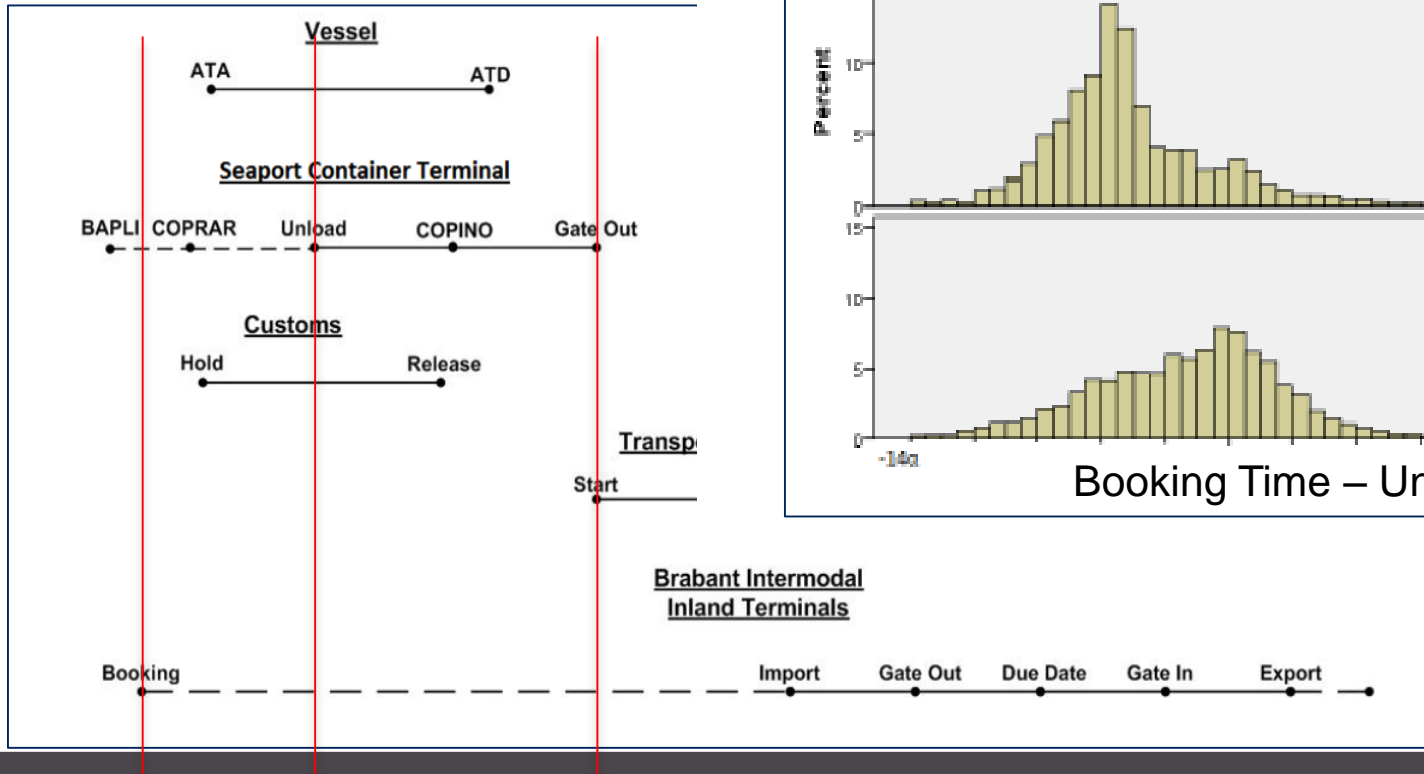


- node
- link
- link on selected route
- ◆ mode and route choice

- O Origin
- T Transshipment point
- D Destination

# Advance booking

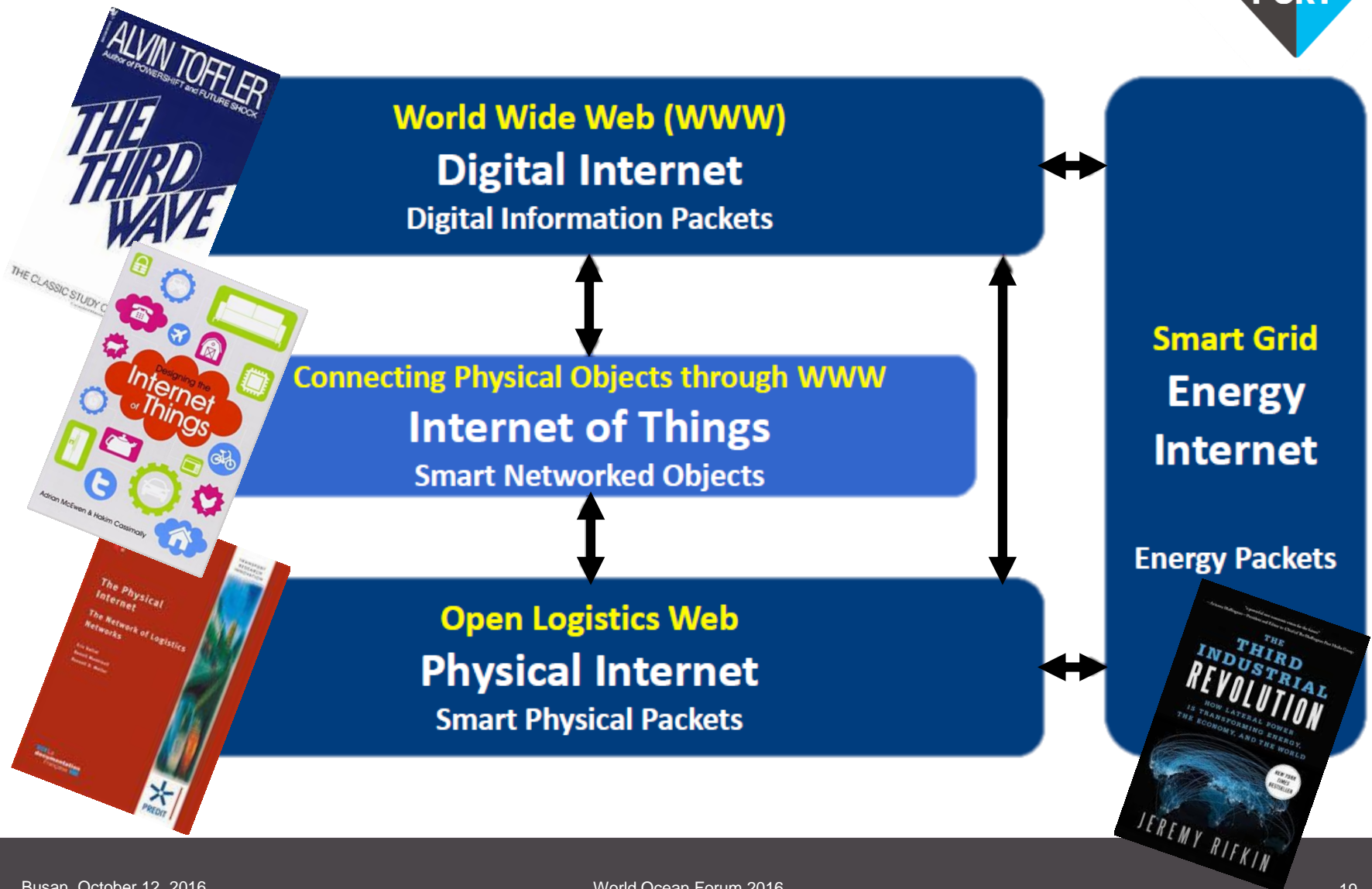
Booking in advance:  
mode needs to be selected,  
mode switching cumbersome



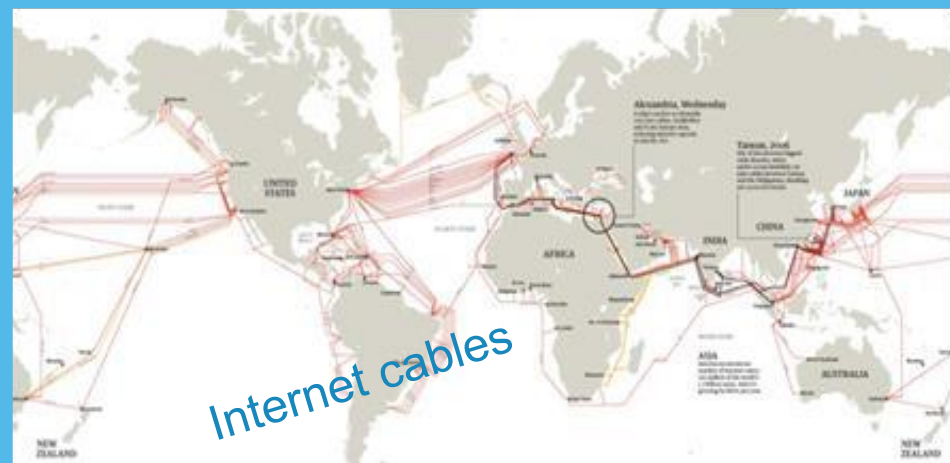


# Impact of Internet: which one?

SMART  
PORT



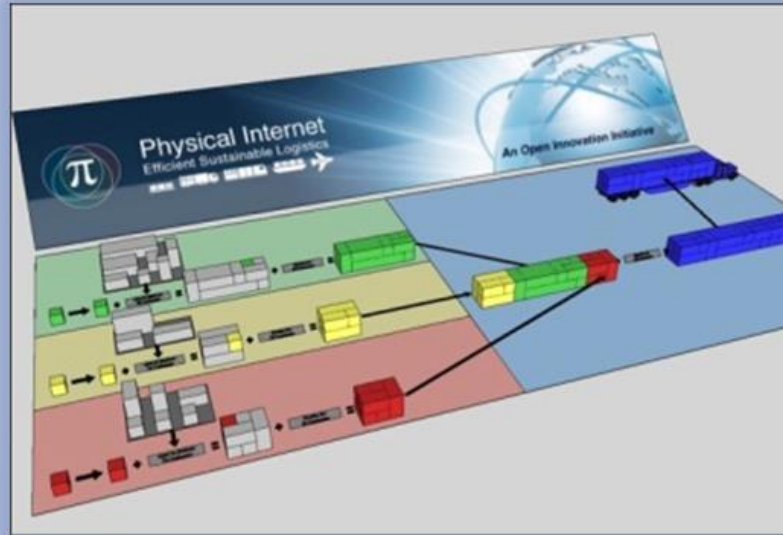




# Physical Internet

[www.physicalinternetinitiative.org](http://www.physicalinternetinitiative.org)

SMART  
PORT

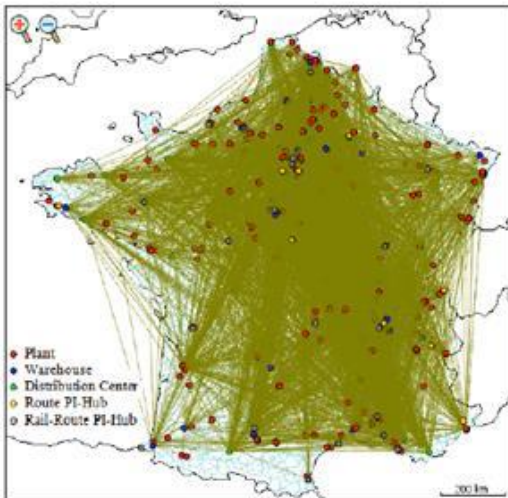




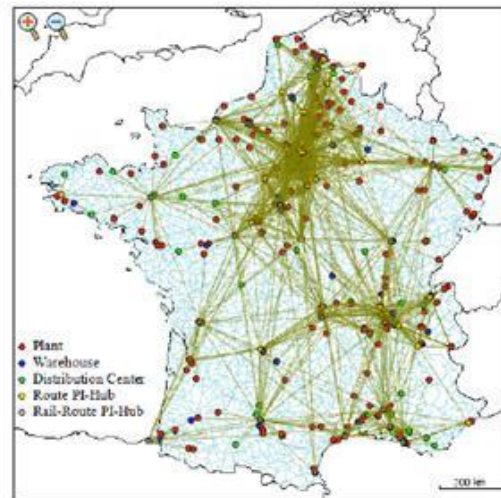
## Exploiting a Physical Internet Enabled Bimodal Mobility Web for the Consumer Goods Industry in France

Road and rail transport seamlessly integrated into the PI backbone network

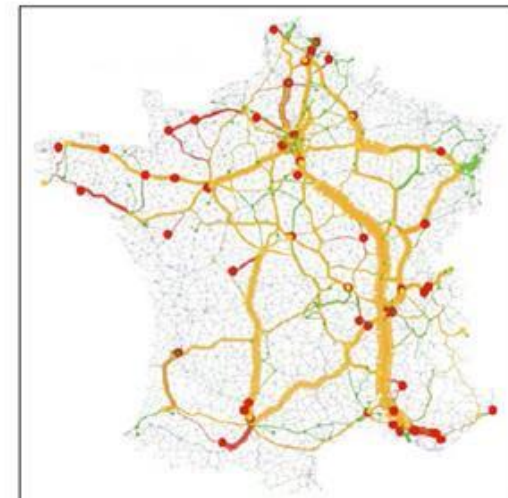
Simulation based on product distribution flow to two top retailers in France, from their 100 top suppliers



Current flows



Physical Internet flows



Physical Internet traffic

Preliminary results using existing infrastructures, facilities, demand patterns and service levels

**Economical: From 4% to 26% overall cost saving**

**Environmental: About 3 times better in terms of greenhouse gas emissions,**  
by combining road-to-rail modal transfer and more efficient road transport

Ballot É., B. Montreuil, R. Giarion (2012), Simulation de l'Internet Physique: contribution à la mesure des enjeux et à sa définition, PREDIT Research Report, France, June 2012, 96 p.



1. IoT related to transport and logistics generates a lot of vital data
2. Data exchange can improve situational awareness and predictive analytics (information)
3. Automation of both the transportation modes and trans-shipment processes reduces costs and handling time and improves the reliability
4. The complexity of logistics (eco)systems requires self organisation
5. Highly automated processes and data exchange are prerequisites for a system breakthrough: self-organised system or Physical Internet
6. Blockchain technology might be an enabler for digital trust and smart contracts (transactions) in self-organised or PI systems



Dr. Michiel Jak  
*Managing Director*

Waalhaven Z.Z. 19,  
Portnumber 2235  
PortCity II, 4<sup>th</sup> floor  
PO Box 54200  
3008 JE Rotterdam  
The Netherlands

**T:** +31 (0)10 4020343

**M:** +31 (0)6 16484338

**E:** [michiel.jak@smart-port.nl](mailto:michiel.jak@smart-port.nl)

**I:** [www.smart-port.nl](http://www.smart-port.nl)



**@SmartPortRdam**